Session A: Rotation 1 (9:45 - 10:15 AM)

Pulling Back The Curtains: Processes, Measures, & Transparency - A Distinctive Accountability Journey

Fleming County Schools





Pulling Back the Curtains:

Processes, Measures, and Transparency - A Distinctive Accountability Journey

In partnership with





Stakeholder Engagement Continuous Improvement

Process Management Transparent Accountability

By making the complexities of **schooling visible**, we make **continuous school improvement** possible...

AdvancED (2014)



Local Coalition Teams (Cohort 1)

Allen County Fleming County Frankfort Independent Jefferson County Johnson County Logan County Shelby County



Goals for the L3 Project

- Create new approaches for local accountability and assessment to bring the greatest positive impact to those currently least well-served
- Influence KDE's thinking, shape Kentucky Policy, contribute to the argument for greater federal flexibility if needed
- Deepen partnership and trust among teachers, families, learners and school/district leadership in each of our communities

Full L3 Districts: launch 2021



Allen County Public Schools



Fleming County Public Schools



Frankfort Independent



Jefferson County Public Schools



Johnson County Public Schools



Logan County Public Schools



Shelby County Public Schools



Fleming County Schools, through the work associated with the L3 Coalition will:

- Develop a Local Accountability System that is transparent, embedded into the district's continuous improvement process, and aligned to the goals of the L3 Coalition.
- Develop a Local Accountability System that can be replicated across the Commonwealth, using minimal financial resources which will allow all districts to adopt and operationalize seamlessly.
- Identify strategic partners within the Commonwealth that can help align Local Accountability Systems to research-based areas that are important to local communities.
- Provide transparent access to other L3 school districts with a focus on lessons learned, strategies utilized, and other resources.



"A journey of a thousand miles begin with one step."

- Lao Tzu

L3 District Requirements... Fleming County Schools...







BRIDGE Performance Indicators (BPIs)
Graduate Profile

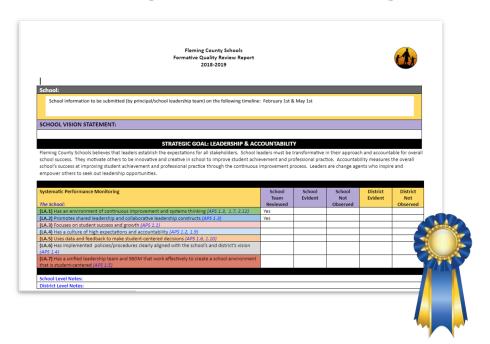
Local Accountability System

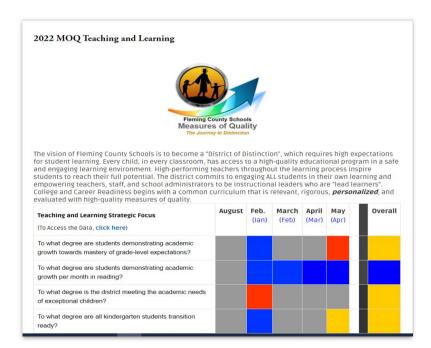


The vision of Fleming County Schools is to become a District of Distinction.

BRIDGE Performance Indicators (BPIs)	Measures of Quality (MoQs) Local Accountability Designed to:				
Local Accountability designed to:					
 Ensure students are meeting grade level expectations. Track student acquisition of essential (life) competencies in one central location. Highlighting student growth goals, passions, interests and high-quality work. 	 Track, evaluate and report district-wide processes aligned to strategic focus areas: Teaching and Learning, Operations and Support Systems, Leadership and Accountability, and Culture, Communication and Community. Measure the quality level of the district through the lens of indicators aligned to strategic areas of focus. Provide stakeholders the ability to view operational quality in one central location 				

Something Old and Something New





Formative Quality Review Process (Something Done to Schools)

Measures of Quality Process (Something With Schools)

Why a Local Accountability System?

- **Parents** and **voters** are demanding transparency in education far beyond school report cards offered after the fact.
- Parents and the community want to know about student achievement in core content; but also so many other things.
- Most communities think their school districts are successful when their entire house is in order, not solely focused on test scores.
- The community wants to not only know student academic growth but also culture and climate, as well as development in ensuring students are well-rounded contributing citizens that are prepared for college, the workforce or the armed services.



Kentucky currently has two districts with *fully operational* Local Accountability Systems





John Tanner Partnership

Based on a community approach

Cognia, Next Gen, and KDE Partnership

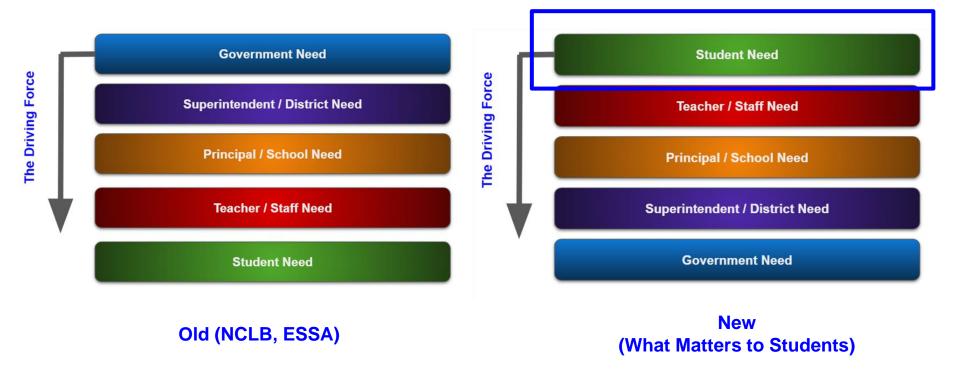
Based on a community approach - through a focus on "What Matters Most to Students"

The Principles of the Measures of Quality

- An accountability system that engages stakeholders throughout the district.
- Utilize several data points and metrics in pursuit of determining the overall quality of the district in delivering a next generation learning organization (tomorrow's school district).
- Transparency Sharing progress monthly with stakeholders about the quality of the organization.
- Aligned to the belief that schools exist to serve students, their parents, and their communities.
- Measure what matters most to students. If it isn't important to students why are we measuring it?
- An ongoing continuous improvement process. Intended to be a positive learning process benefiting students - creating quality environments and opportunities for students to learn.
- Continues to challenge the district in our distinctive journey to become better!



A New Approach to Accountability thinking



For Transparency to be effective, especially with Local Accountability Systems:

- Data must be easily accessible
- Organized in a stakeholder friendly layout and in "simple" terms
- Visually appealing
- Updated regularly and systematically

And

Communicated regularly by the district





- Our Partnership with Cognia has helped transformed the district over the past several years.
- A path forward, while staring into an Abyss.
- We have embedded Cognia's standards and processes into the day-to-day operations.
- The venture with the Measures of Quality will again transform the district, as our journey continues...





The Epiphany

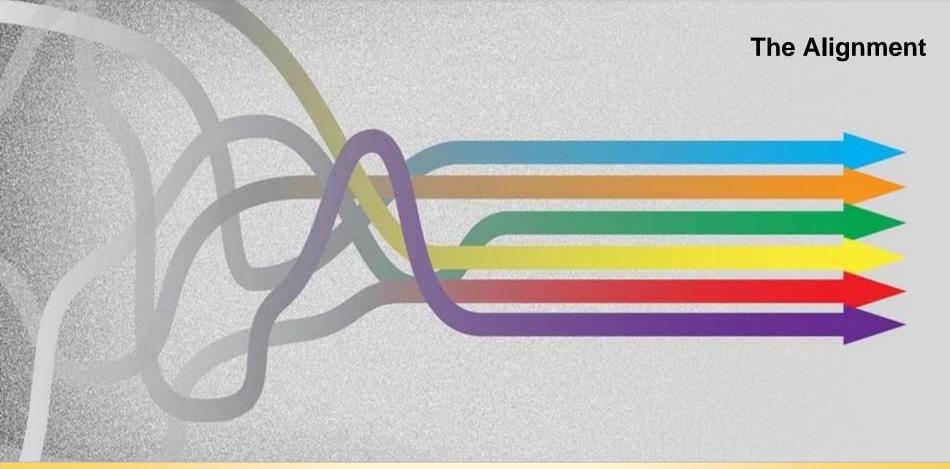
We learned throughout the 2022 Spring Semester, the Measures of Quality must be better aligned to "research."

We were measuring powerful things, while also unnecessary processes. But were we missing some major quality components?

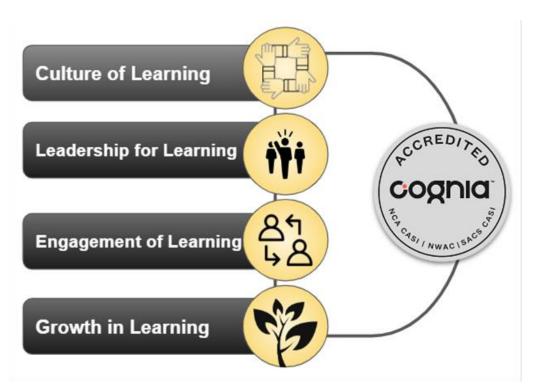
We were recreating the wheel, when in fact, the wheel was already created for us - if we looked to what was already available through Cognia.

A system that we were already comfortable with and trusted!



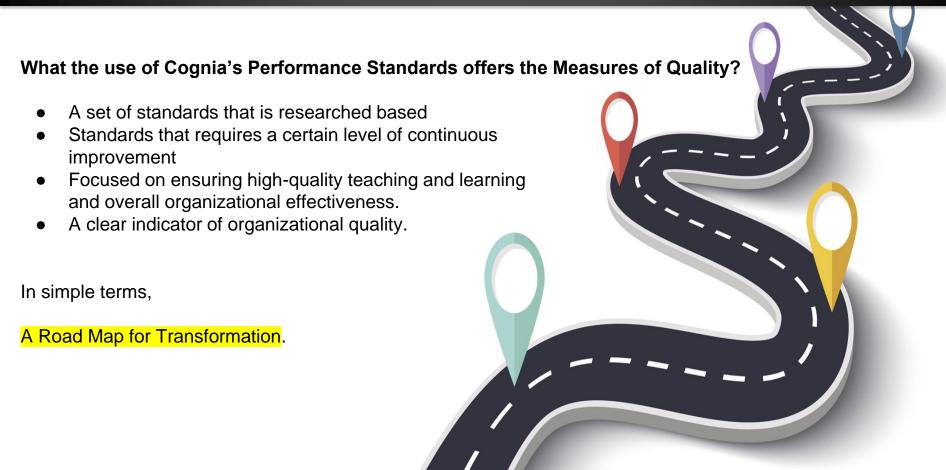






FCS: Strategic Focus Areas

Performance Standards: Quality Characteristics



Our Partnership with Cognia

- Assistance with developing public facing reports aligned to researched quality standards.
- Training and assistance throughout the development process.
- Support when we reach obstacles.
- Alignment of processes to the standards.
- The Dashboard, which is key to all Local Accountability Systems

"True collaboration is challenging, and it goes far beyond cooperation and coordination. Collaboration entails a level of discourse that impacts individual and collective understanding, and therefore practice."

Cognia



Key Characteristic 1: Culture of Learning

What it means

A good institution nurtures and sustains a healthy culture for learning. In a healthy culture, learners, parents, and educators feel connected to the purpose and work of the institution as well as behave in alignment with the stated values and norms. The institution also demonstrates evidence that reflects the mission, beliefs, and expectations of the institution (e.g., student work; physical appearance of the institution; participation in institution activities; parents attendance at institution functions).

Keys to A Culture of Learning

A healthy culture is evident where:

- Stakeholders are actively engaged and supportive of the institution's mission
- Learners' academic and non-academic needs and interests are the focal point
- Stakeholders are included and supported

STANDARD 1

Leaders cultivate and sustain a culture that demonstrates respect, fairness, equity, and inclusion, and is free from bias.

STANDARD 2

Learners' well-being is at the heart of the institution's guiding principles such as mission, purpose, and beliefs.

STANDARD 3

Leaders actively engage stakeholders to support the institution's priorities and guiding principles that promote learners' academic growth and well-being.

STANDARD 4

Learners benefit from a formal structure that fosters positive relationships with peers and adults.

STANDARD 5

Professional staff members embrace effective collegiality and collaboration in support of learners.

STANDARD 6

Professional staff members receive the support they need to strengthen their professional practice.

The Goal:

Utilize Cognia's Performance Standards instead of locally developed standards, along with stakeholder surveys.

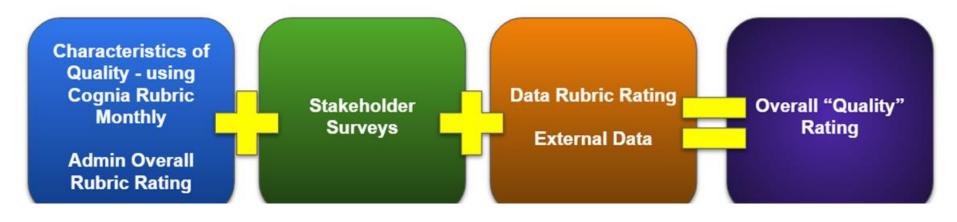
Adopt Cognia's metrics, while still using color visuals that are recognizable to stakeholders.

Launch Measures of Quality in September 2022, using new dashboard, new quality standards, in partnership with Cognia.





FORMULA





Characteristics of High-Performing School Districts

Clear & Shared Focus	2.90			High Standa Expectation		2.86		
Effective School Leadership	2.75			High Levels Collaboration		2.70		
Effective Communication	3.00			Rigorous & Curriculum, and Assessi	Instruction	2.75		
Effective & Systematic Evaluation of Systems and Processes	2.69			Focused Pro Developmen Learning		2.54		
Positive & Supportive Culture	2.78	78		Well-being of and Teacher	of Students rs Prioritized	2.76		
High Level of Community and Family Engagement	2.85			Equity, Inclusion		2.66		
Sept. Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	EOY

Measures of Quality: What have we learned?

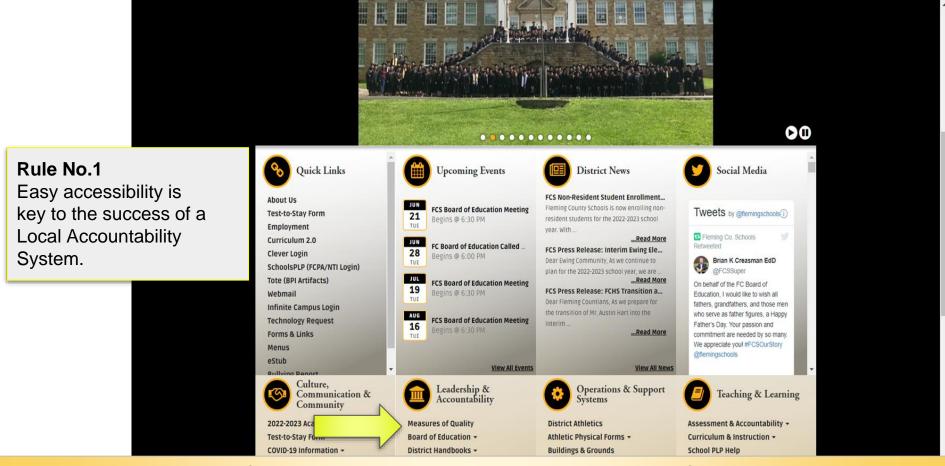




Successes	Improvement Areas
 District-wide Conversations District-wide focus (Post-COVID) Stakeholder buy-in (3600+ surveys) Continuous Improvement - small wins Cross Learning 	 Data streamlining More alignment to research (Cognia) Better measurements - what can be measured accurately and systematically Focus on "What Matters"



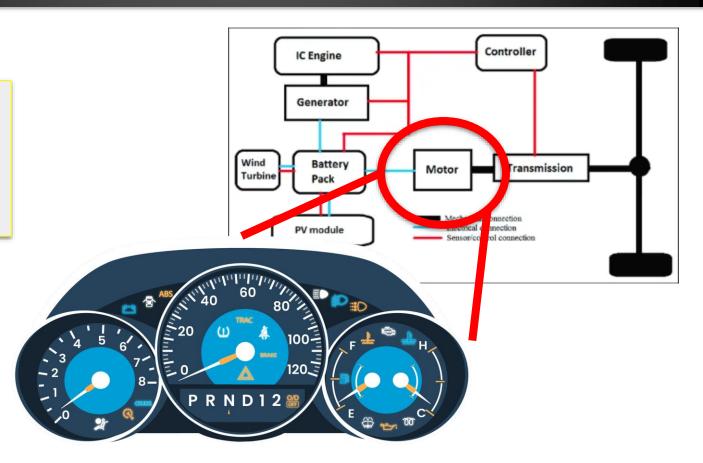
The vision of Fleming County Schools is to become a District of Distinction.



The vision of Fleming County Schools is to become a District of Distinction.

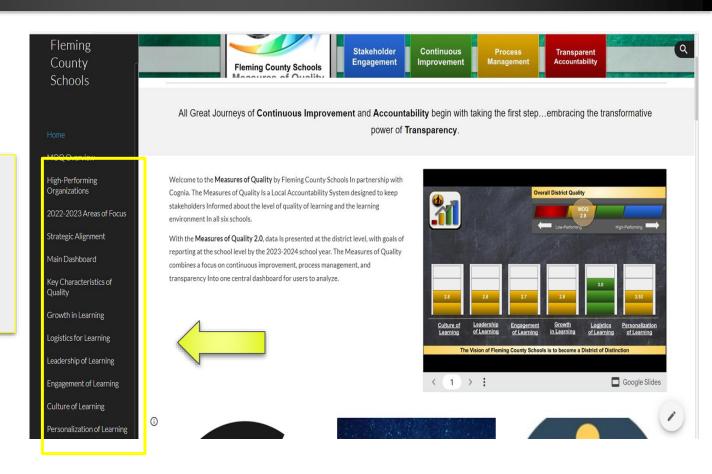
Key Rule

A Dashboard is an Awesome tool - but addressing the *processes* behind the dashboard is Critical



Rule No.2

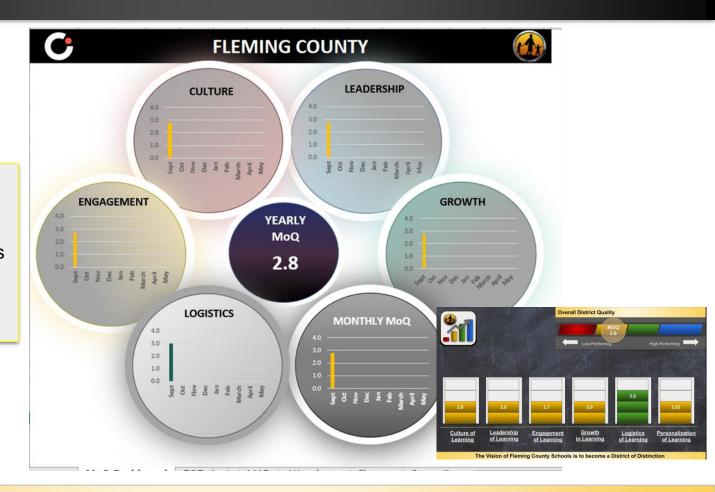
Transparency to the multiple components of teaching and learning and operations strengthens A Local Accountability System.

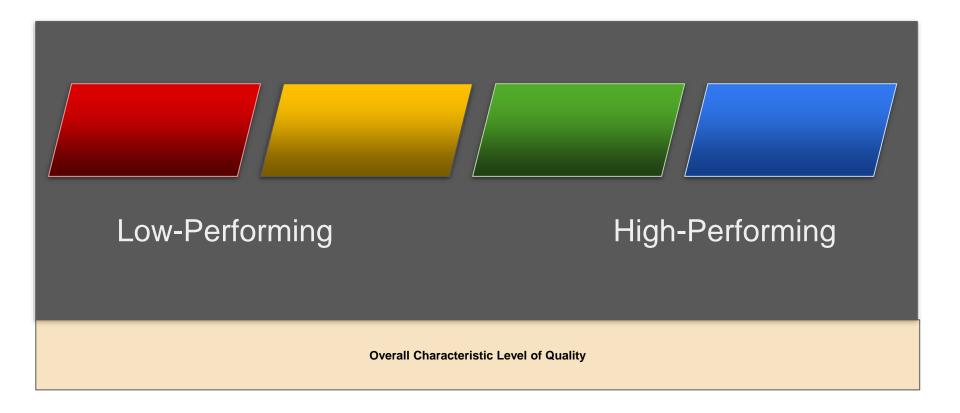


The vision of Fleming County Schools is to become a District of Distinction.

Rule No.3

Make the Local Accountability System visually appealing to users and easy to understand, dashboards are recommended.







Rule No.5

Schedule updating and reporting of your Local Accountability System, make it an important public information process.

Monthly or Quarterly are ideal to keep stakeholders engaged.

Fleming County Schools
Measures of Quality
The Journey to Distinction

unty Schools to become a District of Distinction o commit to continuous improvement. Highns, like school districts, never stop learning and , school districts have relied on a single metric bel themselves. Yet, what education has metric has overlooked critical pillars of an on high-stakes testing has consumed the

an accountability system that looks at all pillars on effective. Accountability is the means for an organization. Though standardized test ley only give us a small snapshot of a student. the full picture album. School districts that rely metric, to determine if they are effective are noters. An effective accountability system must s of the district, such as caring for students and hing and learning. In a typical accountability student benefit rarely ever show up. The key to a em is that even during a crisis, measures and

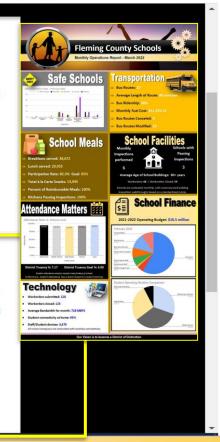
Itinue. For instance, during the spring of 2020, highlity was frozen, but in fact, accountability continued - er facets of the organization that continued.

: a system that provides truthful data, the good and nely transparent. More importantly, communicates to understandable way the district's areas of focus, complish, how well they're meeting those

Documents

Links

- Measures of Quality -Information
 - MOQ Components Measured
 - FCS MOQ Triangulation
- · Teaching and Learning
 - Access the Dashboard
- Operational and Support Systems
 - Access the Dashboard
- Culture, Communication, and Community Engagement
 - Access the Dashboard
- Leadership & Accountability
 Access the Dashboard
- 30-60-90 Day Plan
 - Real-time Document
- Overall MOQ Dashboard
 - Overall MOQ Dashboard
- Measures of Quality: Quarterly Report
 - January March 2022 Report
- Survey Month-to-Month Comparison
 - o April vs. March 2022
 - o February vs. March 2022
 - January vs. February 2022
- MOQ: Longitudinal Trends (Stakeholder Surveys)
 - Longitudinal Trends May 2022
- Longitudinal Trends April 2022



each employee to the organization. The purpose statement. "Maximize human potential to change the world...distinctively" elicits a lot of feelings while attracting the right employees to use their talents, skills, and knowledge to move the organization forward, but more importantly, to maximize the potential of each student. The district's purpose when both true and meaningful guides us each day. This need for purpose is driven by the leader's belief that it is important to a person's psychological and even physical health to be doing something meaningful. To serve its function organizational Purpose must

themselves while being true to why the exists. They need to realize they serve a se and this ennobles them. This explains me a distinctive organization, the purpose

design, kicked off the effort to define the ents of distinctive performance that are Purpose was addressed first given that ns with purpose. Purpose informs ssion informs actions. The next article will anizational values which inform behavior.

ACCREDITATION 5-YR RENEWAL cognia Measures of Quality - Teaching and Learning Component. Measures of Quality

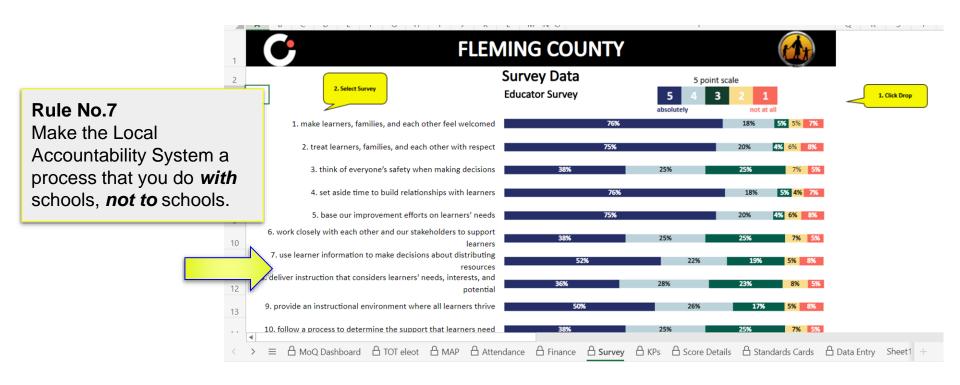
The Measures of Quality focus on measuring Teaching and Accountabilit Brian K Creasman EdD and 4) Cultu @FCSSuper With each co certain aspe experiences. First Day of Spring Break - Evaluating students. Measures of Quality Data! A game changing process in the district - as we continue our journey to become a District of Distinction! @flemingschools #FCSOurStory #FCSMoOs 9:07 AM · 4/4/22 · Twitter for iPhone



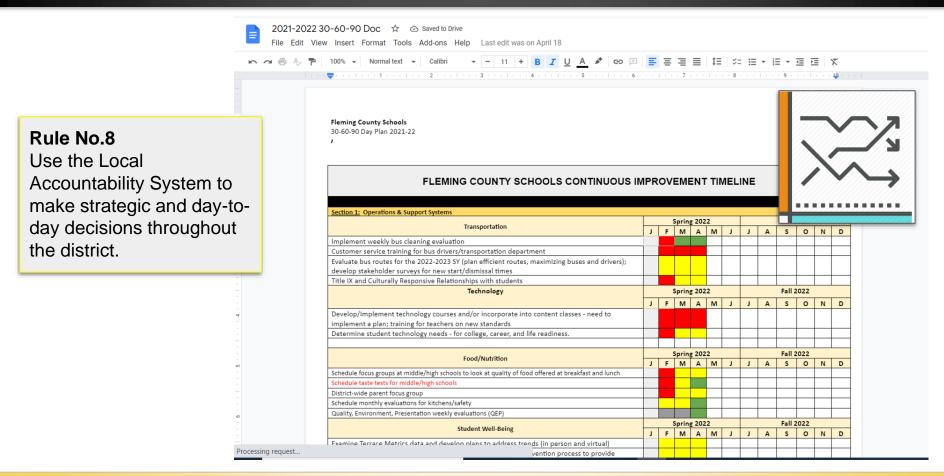
Rule No.6

Ongoing communication and education about your Local Accountability System helps keep stakeholders informed. engaged and familiar with the purpose.

Educated and engaged stakeholders help to share information about your district's work.



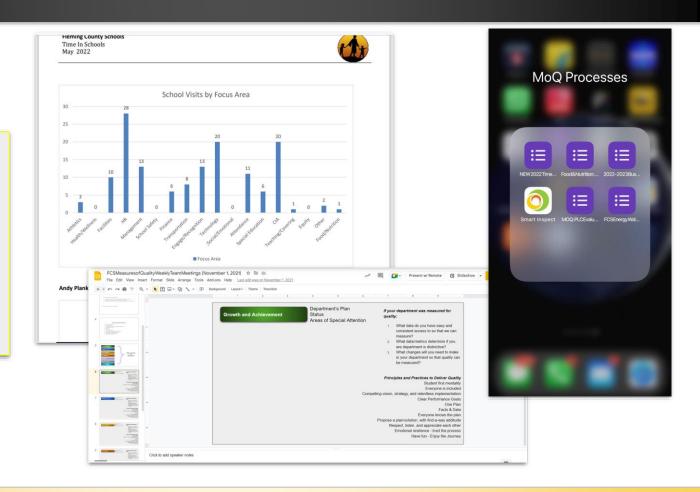
The vision of Fleming County Schools is to become a District of Distinction.



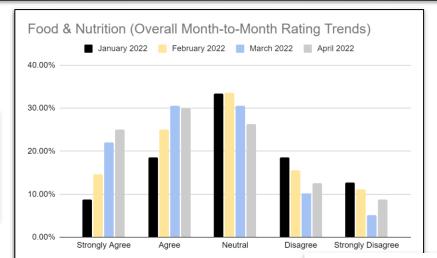
The vision of Fleming County Schools is to become a District of Distinction.

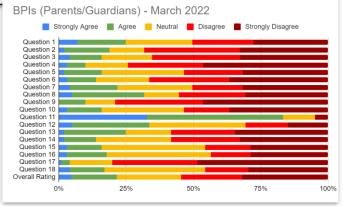
Rule No.9

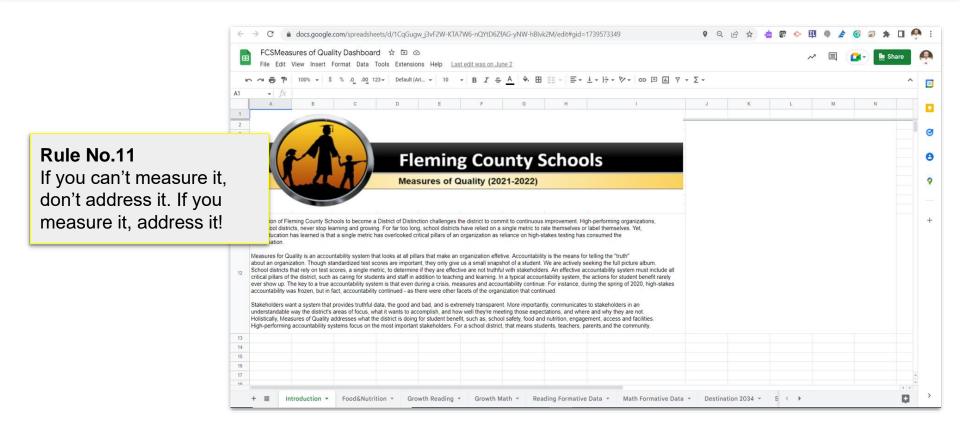
Empower leaders to be part of the rating process and data updates. When leaders feel the process is fair and transparent, they buy-in and willing to lead the continuous improvement process.

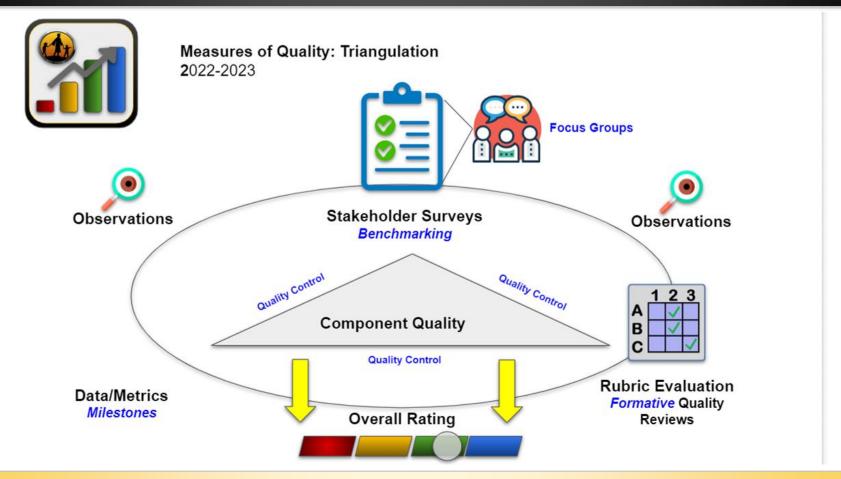


Rule No.10
Trust the process,
collaborate, share, and
have fun.









The vision of Fleming County Schools is to become a District of Distinction.



Measures of Quality Link



Receive MoQ Updates



Session A: Rotation 2 (10:25 - 10:55 AM)

Creating Real World Learning Experiences with Community Partners: Building On the JCPS Backpack of Success Skills

Jefferson County Schools

Engaging Community in Backpack of

Success Skills

Jefferson County Public Schools

JCPS L3 Prototype - Our Big Idea

Building on the foundation of the Backpack of Success Skills, we will cocreate (with students, educators, parents, community) meaningful, impactful, and personalized opportunities for all students to life/success skills and show mastery of standards in flexible ways.

We recognize that learning takes place both inside and outside of and new and different ways so that all students can reach their full potential.

What Does that Look Like?



Students are part of a safe, caring environment that makes them feel safe and valued; recognizes and builds upon special talents



Students develop "Becoming Me" Profiles (interests, strengthens, talents, what's important to them, etc)



Students have adults in and out of school that help reflect on learnings



Students are connected with community opportunities or after school programs and can learn through those experiences.



Students have many meaningful learning experiences both in and out of classroom that are student-driven



Students create demonstrations of learning based on their experiences



Students engage in individual reflection and dialogue with each other on what they learned and what impact they had



Students share learning with others (i.e. student defenses, student led conferences - share their stories)



Students are able to get "credit" for standards, skills, and competencies they mastered



Students graduate with "mastery/ competency-based" transcript that includes evidence that they are "future ready" to share with postsecondary institutions or employers

How It Started

Think differently. Learn differently. Teach differently. Create greatness.



Creating a more vibrant experience for every student













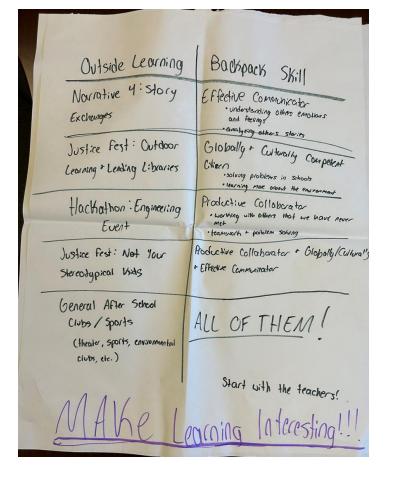




Student Voice

Spring 2022

15 students from 5 schools across all grade levels



How can our students engage in more real-world learning, while earning credits toward graduation?



How It's Going

JCPS & community partners have the opportunity to deepen students' real-world learning experiences and credits earned for paths to graduation. We are partnering with 2Revolutions, a national education organization, to support our educators and community partners to bring this to life!

From November - April community participants will work with teachers to build partnerships that integrate real-world issues and experiences for students to learn more deeply!

Overview of Design:



Teachers' Why

- I agree that students need more classroom connection to real world experiences.
- I believe this is a great opportunity for our students and the way in which education needs to move towards to adapt and change to our changing society.
- I would love to get students more involved in multi-curriculum, real-world based projects in my classroom. In a perfect world, I could cater my class to my students' pathway as well.

Community Partners' Why

- We are a leadership youth development program, this is our niche.
- We employ many students and offer strong, values-based experiences along with training,
 program services, promoting servant leadership and emotional intelligence.
- We are interested in partnering any way we can with the district to help support efforts to
 empower the youth in the community and assist them with closing achievement gaps and
 connecting them to next level opportunities such as college and professional careers.
- Our organization wants to offer as many experiences for our youth to thrive. This would be a
 great opportunity for our students to take learning further out of the classroom and into our OST
 program.

Intended Outcomes

- Deep community and school partnerships to support student learning in JCPS.
- A broader understanding of where and how learning can take place.
- Application of assessment models that validate experience, learning and growth.
- Greater investment in student voice and choice.
- Deeper commitment to expanding what's possible.

Considerations & Challenges

- Ensuring equity in opportunity and access for all our students
- Developing common understanding of competencies and standards in grading framework
- Building infrastructure to support stronger community connections
- Creating coherence among district initiatives
- Understanding and valuing teacher capacity and mindset

Session A: Rotation 3 (11:05 - 11:35 AM)

Community Engagement

Rowan County Schools
Shelby County Schools



L3: Community Engagement

Rowan County Public Schools Shelby County Public Schools

bit.ly/rowanshelby



Rowan County Community Highlights



Rowan County Schools/Rowan County Sheriff/Rowan County Judge Executive partnering to ensure SRO in every building (not just every campus as law requires)

Chamber of Commerce Community Partner Award 11/2022

KY Well-being Challenge

We have great partnerships but never asked them to participate in this way to change the school experience.







Rowan County Community Map

67 Coalition Members

65+ Empa



Higher Education University & Community College Faculty, Staff; Educator &

Administrators, **Social Services** Preparation

Locally and nonlocally owned employers and employees, Chamber of Commerce Administrators, practicing medical,

Community

Business

housing support services (recovery, Medical and Social Services homeless, etc.)

social services,

Education Birth-12

Administrators, Teachers, Staff



Families, Students, Graduates, Former students, Faith Community

Elected officials, Civic organization officers and members

Government and Civic Groups

Rowan County L3 Home Inclusion V Empathy V Co-Creation V Reciprocity V Monthly Journey Photos

Local Laboratory of Learning

Rowan County L3 Meeting 3 - November 7, 2022

Light supper and childcare will be provided. Rowan County Board Room, 5:00 - 7:00 pm

The links below will take you to all of the Kentucky Department of Education's pre-work to the development and vision for Local Laboratories of Learning (L3).



Innovative Learning
Network



KENTUCKY COALITION FOR ADVANCING EDUCATION

KY Coalition for

Advancing Education



Shelby County: Community Engagement as Focus of L3



- Community Engagement Emerged from L3
- Identification of Key Stakeholders
 - Stakeholder Interview Template
- Empathy Interviews
 - Thematic Analysis
- Synthesis and Next Steps:
 - SCPS PoG Communication Plan



SCL₃ Action Plan

SCPS Staff	SCL3 Action Plan SCPS Students	<u>Families</u>
Person Responsible: Adam Hicks Timeline of Events: • May 2022: Closing Day • July 2022: New Hire Conference • August 2022: Admin Retreat, Mastery Learning Conference, & School-Based Opening Day • September 2022: Customized Level Meetings	Person Responsible: Perry and Abby Allan Timeline of Events: • August 2022: School-Based Advisory • September 2022: School-Based Advisory	Person Responsible: Jennifer Cox Timeline of Events: • June and July 2022: Magic School Bus / Summer Feeding Sites • August 2022: Back to School Nights, Community-Based Events, • August and September 2022: Community-Based Events • August 2022 - May 2023: Exhibition Night Connections
<u>Employers</u>	<u>Government</u>	<u>Organizations</u>
Person Responsible: Steve Coleman Timeline of Events: • June 2022: 2-3 Mid-Morning Meetings at Blair Center with employers and HR directors (create a listing of all employers to invite; individual meetings for those who do not attend) • June 2022: Manufacturing and Transportation Outreach • July 2022: Health Science and Hospitality Outreach • August 2022: Early Childhood and Media & IT Outreach	Person Responsible: Mike Hesketh Timeline of Events: May 2022: Staff Meeting with all City Department Heads & Mayor June 2022: Police/Sheriff and Tourism Outreach July 2022: Fire and EMS Outreach August 2022: Emergency Management and Public Works Outreach September 2022: City Council and City/County Government Outreach October 2022: Corrections Outreach	Person Responsible: Kelly McNew Timeline of Events: • June 2022: Real Estate Groups and Chamber of Commerce • July 2022: Ministerial Associations • August 2022: Local Board Outreach • September 2022: Young Leaders and Leadership Shelby • October 2022: Ruritan Clubs / Rotary / Kiwanis



Shelby County: Authentic Engagement in Schools



- L3 Community Luncheon
- Community Presentations
 - Rotary
 - Central Latino
 - Shelby County Community Foundation
- Reboot of L3 Group
 - Community Involvement and Engagement
 - Specific Community "Sponsors" / Partnerships





Shared Findings / Next Steps

- Continued opportunities for meaningful engagement
- Specific, strategic partnerships for school and district collaboration
- Let your community guide your work!